Self-evaluation on Capacity Building in Finland: Report of the Committee for Nuclear Energy Competence in Finland

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Content of the presentation

- 1. Finland brief introduction
- 2. Nuclear in Finland
- 3. Capacity Building Self-Evaluation Working Group
- 4. Self-evaluation Process and its results:
 - Case: Human resources in Nuclear Energy Sector
- 5. The Finnish Research Strategy 2014
- 6. Comparison with IAEA Capacity Building and lessons learned
- 7. Lessons learned

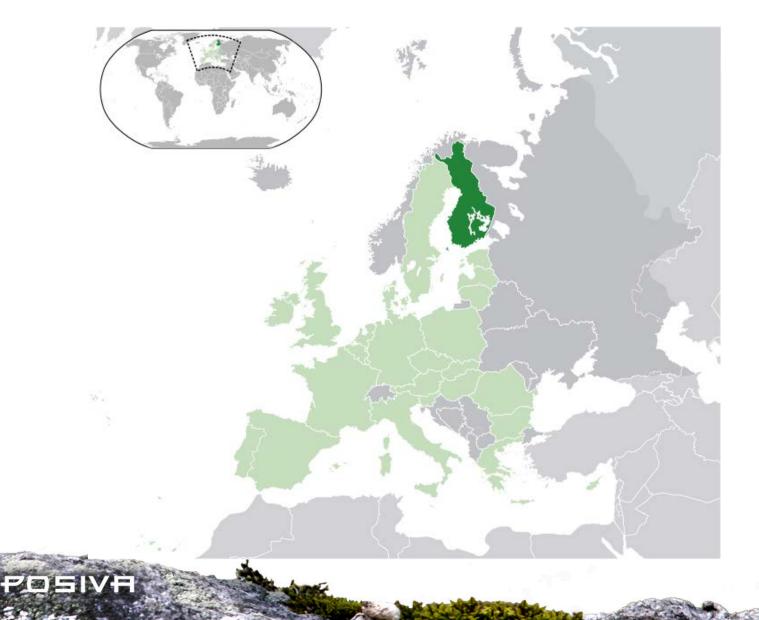
1. Finland in a nutshell







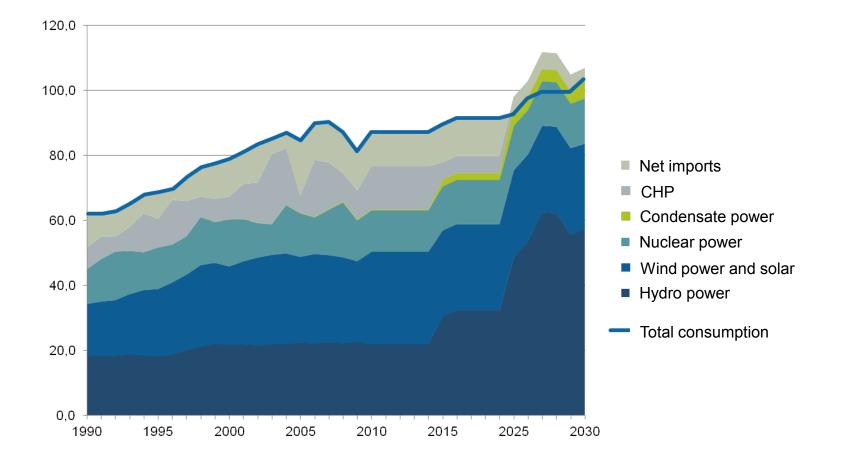
Finland – northern Scandinavian country



2. Nuclear in Finland



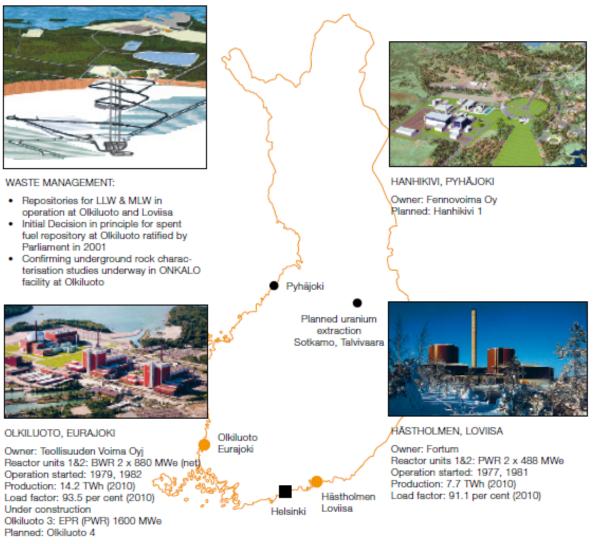
Electricity supply and consumption, twh



Source: Energy and climate strategy background report 31.1.2013

7

Finnish Nuclear in Nutshell



3. Finnish Nationwide Committee for Nuclear Competence : The capacity building Self-evaluation

POSIVA



The Finnish Parliament 1.7.2010

- The Government of Finland gave decisions in principle (a political license) to start the preparation phase for two new NPP units in May 2010.
- Parliament ratified these DIPs in July 2010 (Olkiluoto 4, Fennovoima 1 and for Posiva). One of four statements demanded that knowledge and infrastructure must be secured for the Finnish organizations.
- After this, the Ministry of Employment and Economy decided that a self-evaluation on capacity building should be made.

Environmental

impact assessmen Ministry of Employment and the Economy Government

Construction license Government

Decision in principle

Parliament

Task of the Committee

VTT research reactor utilisation

Guidelines for participating in international research on nuclear safety Current human resources in nuclear energy sector and future needs

Research infrastructure

Status of education and training in nuclear sector

Possibilities for Finnish companies to contribute to large nuclear power plant projects

Output: recommendations of activities until 2025

Organising the National Committee for Nuclear Energy Competence in Finland

- Chairman: Industrial Counsellor from the Ministry of Employment and the Economy
- Members from several organizations:
 - Ministries (4)
 - Radiation and Nuclear Safety Authority STUK
 - Universities (5)
 - Research institutes
 - Utilities (3)
 - Posiva (a company for final disposal of spent nuclear fuel)
 - FinNuclear Association (Industry group)
- More than 150 people participated in the work of the committee

4.Self-evaluation Process and its results



Concept

- All key players round the same table.
- Work done voluntarily and supported both financially and with human resources by all the organizations.
- Systematic Approach.
- All results have been made public.
- Recommendations for future activities were made.
- New work on national nuclear research strategies has started after this self-evaluation.
- All the "key players" of the Finnish Nuclear Industry are taking part in the implementation of the recommendations via new working groups.

The Finnish Survey on HR, R&D and E&T

- A questionnaire was sent to almost 300 organizations
- The organizations were prioritized to four target groups:

| | Group | No. of members | Response Rate |
|---|--|----------------|---------------|
| 1 | Key Finnish nuclear organizations | 20 in total | 100% |
| 2 | Other universities and higher education institutions | Just over 20 | Total 21% |
| 3 | Industries closely associated with power companies | several dozen | *) |
| 4 | Other related industries | approx. 200 | *) |

*)The target groups 3 and 4 did not consider themselves nuclear specific and the questionnaire was long. Thus the response rate remained low in these groups.

4.1 Human Resources in Nuclear Sector in Finland

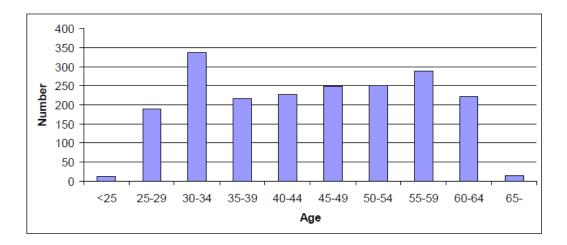


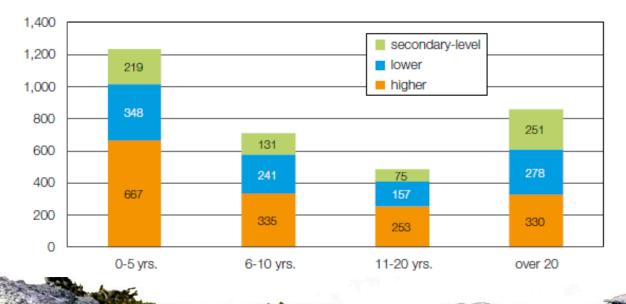
Human resources in nuclear energy sector (2010)

All human resources in the industry

| Master's degree | 1585 |
|--------------------------------|------|
| Out of them Licentiates | 55 |
| PhD / Doctors | 232 |
| Bachelor's degree | 1024 |
| Vocational/professional school | 676 |
| | 3285 |

Age distribution of the major nuclear sector organizations in 2010 and Human resources in nuclear industry by years of experience in nuclear (2010)





Overall Need for Nuclear Energy Sector Personnel

- By the year 2025, the need for personnel will grow most in the following competence areas:
 - Construction engineering
 - Automation and control room
 - Mechanical engineering
 - Electrical engineering
 - Quality management
 - Process engineering

| Degree | 2010 | 2015 | 2020 | 2025 |
|-------------------------------------|-------|-------|-------|-------|
| Higher university degree (Master) | 1,585 | 1,849 | 2,047 | 2,117 |
| Lower university degree (Bachelor) | 1,024 | 1,126 | 1,465 | 1,573 |
| Secondary-level vocational training | 676 | 742 | 841 | 832 |
| Total | 3,285 | 3,717 | 4,353 | 4,522 |

5. The Finnish Nuclear Research Strategy 2014



The New Nuclear Research Strategy 2014

- MEE set up a working group in January 2013 to prepare a research strategy for nuclear energy field through 2030 based on a recommendation in the Competence report. The strategy was finalised in April 2014.
- Vision: Internationally high-quality Finnish expertise and research will secure the safe, sustainable, and competitive use of nuclear energy and promote business opportunities in the field.



Photo: LUT

Recommendations

- 1) Focus areas in nuclear energy research must be compiled into wide-ranging national programmes.
- 2) The scientific level of Finnish nuclear research needs to be raised.
- 3) Active participation is needed in international research that is important for Finland through broad-based national multidisciplinary collaboration.
- 4) To secure the quality and quantity of researcher education, a broad and comprehensive doctoral programme network needs to be established.
- 5) Building, maintaining, and utilising infrastructure requires coordination at the national level.
- 6) In research activities input is needed into the development of innovations. The growth of business operations and internationalisation are supported by bringing the players together under Team Finland.
- 7) It is proposed that an advisory committee be set up in connection with MEE linked with nuclear research and utilisation as a permanent expert body to support decision-making in national questions related to the nuclear energy field.

6. Comparison with IAEA Capacity Building



Comparison with IAEA Capacity Building

- This WG and study was started without taking into account IAEA program, but later Capacity Building ideas were analyzed:
 - Education and training
 - Committee allowed this part to be very efficient (once 12 professors in a meeting)
 - Human resource development
 - National and organizational levels were cleared
 - Knowledge Management
 - 21 different areas were identified
 - Knowledge networks
 - With Committee this proceeded well

7. Lessons learned



Lessons learned

- In Finland the most important result of the CB self-evaluation was the process itself. Commitment to this work and results by the experts and organizations are very important.
- There should be a broad cooperation in the national capacity building work.
- Complicated queries end in thin catch also endless patience is needed.
- All definitions should be agreed and the rules should be clear (plans of the organizations). Quality takes time.
- Reserve enough time and resources. In the Finnish case the national effort forced MEE to leave important international projects aside.
- It pays to be active with media also during the Self-Assessment.

Press Conference 26 March 2012 where the report of the Competence Committee was handed to the Minister of Economic Affairs, Jyri Häkämies (left). On the right, the Chairman of the Committee, Riku Huttunen



The report is available in www.tem.fi/files/33099/TEMjul 14 2012 web.pdf

Kiitos Thank you

