

**IAEA**

**International Conference on Human Resource Development  
for  
Introducing and Expanding Nuclear Power Programmes**



**Nuclear skills  
Renewal and Development**

**EDF views and actions**

***Georges Servière***  
***Senior nuclear advisor to the CEO***

***EDF***





## For EDF Group: 3 strategic priorities for the development of nuclear

With 58 NPPs in operation in France , 82 within in the EDF Group,  
EDF has 3 main strategic priorities

- **Continuing safe and efficient nuclear fleet Operations:**  
ongoing improvement in safety and extended operation for NPPs,  
learning from each year of experience.
- **Participate in the global development of nuclear power:**
  - **In France**, construction of EPR at Flamanville 3, and then Penly 3,
  - **Internationally**, participate in the global nuclear revival  
with priority for countries where we have historical links
- **Prepare for the longer term**  
by supporting international research programmes on Generation IV  
reactors.

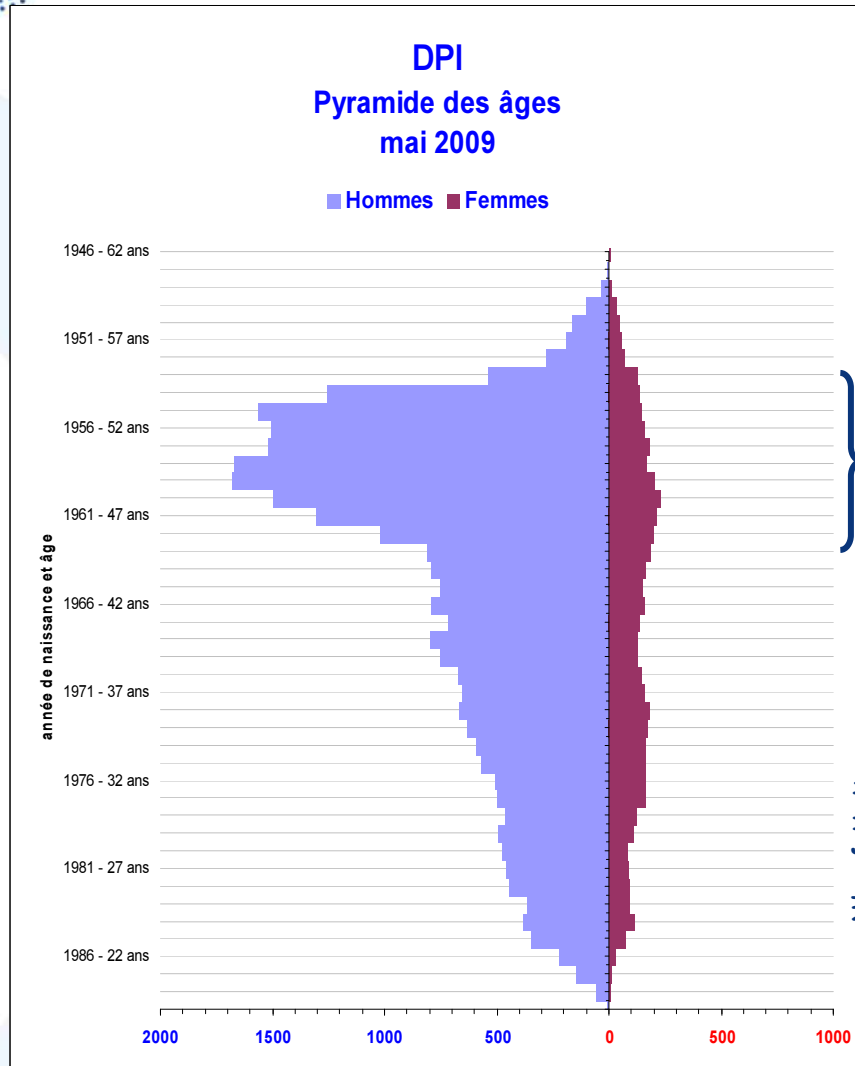


## Renewing / Upgrading skills, a necessity and an opportunity for EDF

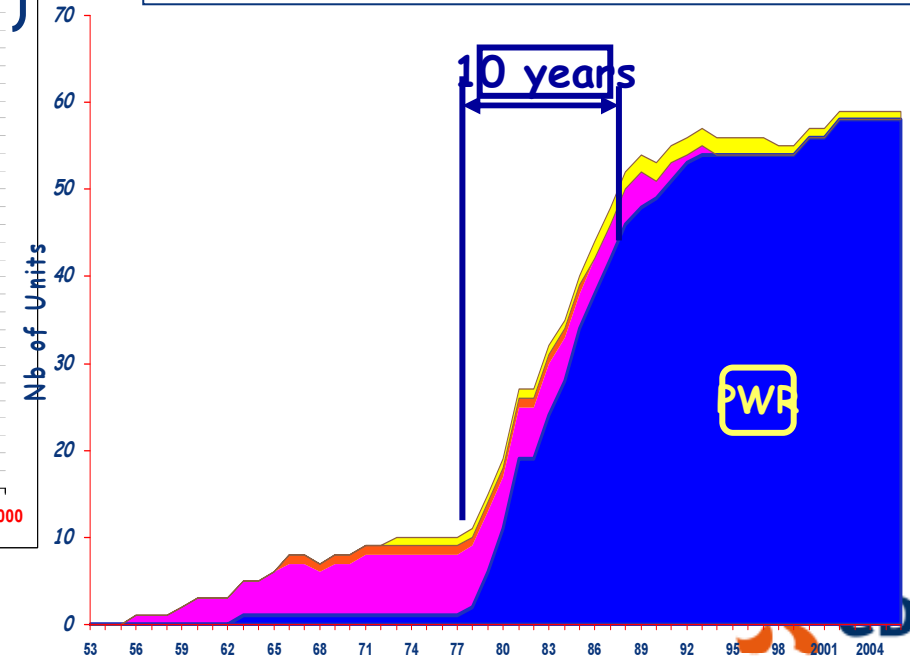
- ⊙ **~~ 35,000 people currently involved in nuclear within the EDF Group**
- ⊙ **~~ 40% of Managers and Engineers expected to retire**  
over a period of about 10 years **~~ 2008-2017,**  
in EDF **Generation, Engineering, R&D, ...**
- ⊙ **Development of new projects out of France :**  
→ **~~ 800/1000 additional engineers in the coming years**
- ⊙ **Renewing the Group's skills and expertise by recruiting**  
→ **more than 5,000 engineers for nuclear over the next 10 years,**  
→ **in France and UK, and also in/for other countries**



# EDF Generation population pyramid



Construction & Commissioning  
of the French PWR Fleet





## Renewing / Upgrading skills, a necessity and an opportunity for EDF

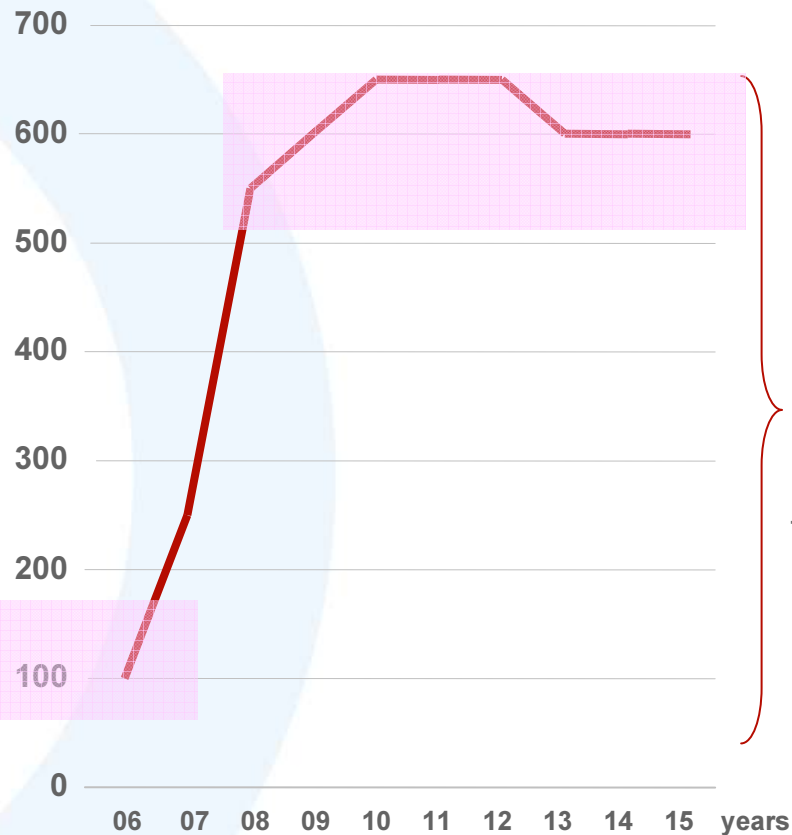
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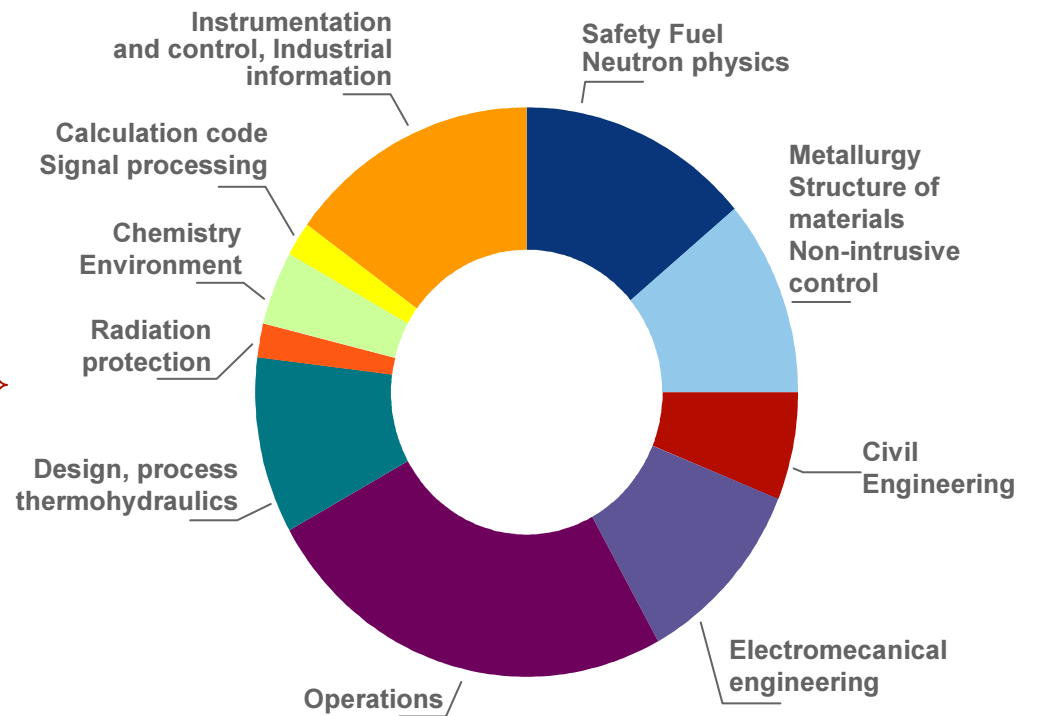


# Since 2008, a 4-5 fold increase in recruitments of graduates in EDF nuclear sector, in a number of different areas

### Graduates Recruitments

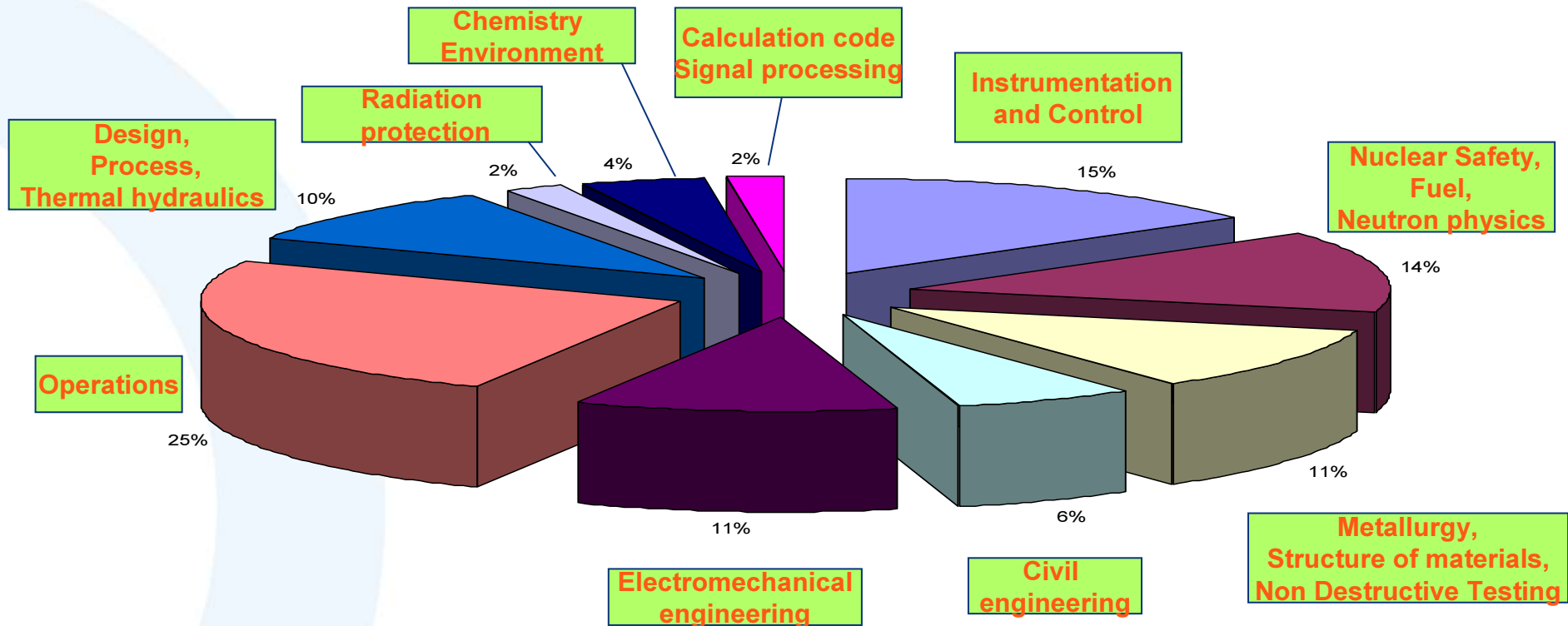


### First position for young graduates





# Recruitment of Engineers by EDF in the nuclear sector



**Need for skills for Design, Construction, Operations, Dismantling,... of NPPs goes beyond pure nuclear education and training**



## Getting skills: different ways of Education and/or Training (1/2)

- ◎ **Before recruitment: Initial Academic Education**
  - Master's degree, Engineering schools,...
  - ...
  
- ◎ **After recruitment:**
  - initial training and integration
  - continuous vocational training
  - specialized training
  - specific operator's training (initial qualification, periodic training, ...)
  - on the job training
  - ...
  
- ◎ **Possible different needs/trainings for other actors (# Owner/Operator)**
  - Designers and suppliers
  - Authorities and TSOs
  - Research organizations
  - ...





## Getting skills: different ways of Education and/or Training (2/2)

- ◎ EDF developed a comprehensive organization and program
  - Progressively, over time, along with the development of NPPs
  - Mostly based on internal means
  
- ◎ A large organization
  - ~ 2,5 million hours of training per year
  - ~ 650 different courses (200 Process; 450 Operation/Maintenance)
  - ~ 740 persons, including ~ 530 teachers
  - based mainly on 19 training centers, with full scope simulators, located at each NPP site
  
- ◎ A significant commitment
  - ~ 10% of total labor cost for nuclear sector



## EDF's in house vocational training



### On the job training

- ✓ A very important part of the skills build-up
- ✓ Nuclear skills, is also a "collective skill" not just a sum of individual skills



### Vocational training organisation

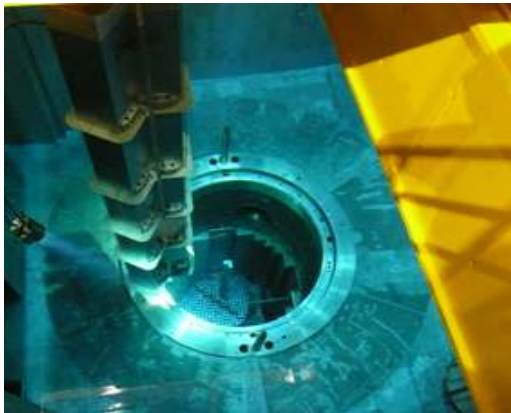
- ✓ An Academy for Operations, (1<sup>st</sup> year).
- ✓ An Academy for Engineering, (1<sup>st</sup> year).  
(adapted according to initial academic education)
- ✓ Nuclear education and training courses for people in charge of Operations (operators, safety engineers,...).  
(both initial education and training, as well as periodic training)
- ✓ Specific and specialized courses in a variety of domains,  
to train /accompany personnel during their professional career.



# Many diverse pedagogical tools



▲ CP0 Full scope Simulator



▲ CETIC - Mock-up for fuel loading/unloading



▲ Diesels training facilities

▼ Valves training



▲ training equipmen for hydro sector





## In a new context, EDF's commitment and initiative in Strengthening Education & Training

### A 2 fold effort:

- ⊙ **Adaptation of the internal EDF education & training process**
  - Mainly to cope with increased numbers of young personnel
  
- ⊙ **Dialogue and partnerships established with the best universities and “grandes écoles” in France and abroad**
  1. **Strengthening and structuring the energy curriculum in engineering schools**
  2. **Establishing an International Master of Science “Nuclear Energy” to attract French and foreign students (2-year teaching programme in English)**
  3. **Establishing post-Master professional certifications with the best Universities and engineering schools (e.g.: nuclear safety, radiation protection, etc.)**
  4. **Funding Chairs, to help link Research and Education**

**With a vehicle to support financing**



**Fondation européenne  
pour les énergies de demain**  
INSTITUT DE FRANCE



**EDF sponsoring new educational initiatives  
for the benefit of the whole nuclear industry**

## **Master of Science in Nuclear Energy**

**ParisTech**  
INSTITUT DES SCIENCES ET TECHNOLOGIES  
PARIS INSTITUTE OF TECHNOLOGY



**UNIVERSITÉ  
PARIS-SUD 11**



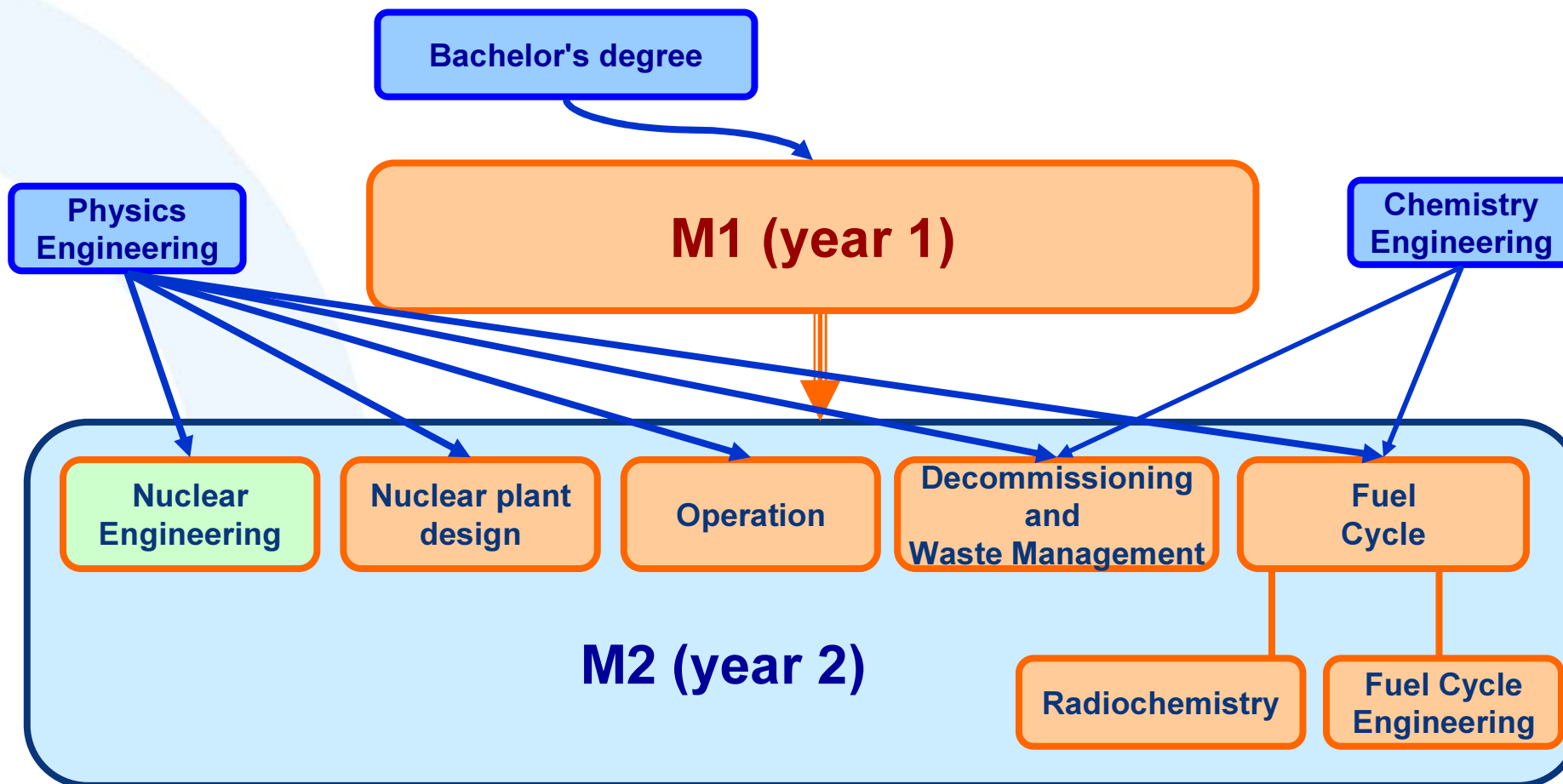
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**Fondation européenne  
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INSTITUT DE FRANCE



# Master of Science in Nuclear Energy Paris - France



[www.master-nuclear-energy.fr](http://www.master-nuclear-energy.fr)





# Master of Science in Nuclear Energy Paris - France

## M1 (1<sup>st</sup> year)

- ⊙ Core courses
  - Nuclear physics
  - Fluid dynamics and heat transfer
  - Material science
  - Overview of energy technologies
  - Instrumentation & Control
  - Electrical engineering
  - Chemical engineering
  - Economics, management
- ⊙ Language and Culture courses
- ⊙ Student project and internship (~ 10 weeks)

## M2 (2<sup>nd</sup> year)

- ⊙ Core courses :
  - Nuclear safety and radioprotection
  - Project and risk management
  - Computer design and simulation
  - Environmental issues
- ⊙ Choice between 5 majors :
  - Nuclear engineering
  - Nuclear plant design
  - Nuclear operations
  - Nuclear fuel cycle
  - Decommissioning and waste management
- ⊙ Training sessions on EDF simulators
- ⊙ Master's thesis and internship
  - within an industry company
  - within a research lab

All courses in English



## EDF supporting new educational initiatives for the benefit of the whole nuclear industry

Other initiatives are taken in the nuclear education area:

- **Creation of a Chinese- French Institute for Nuclear Energy**
  - Cooperation of academic organizations  
Sun Yat Sen University ↔ French consortium (Universities / "Grandes Ecoles")
  - From High school to a Master's degree
- **EDF supports the implementation**
  - Pedagogical contribution to ensure consistency of programs with industrial skills needs
  - Financial contribution to support the institute







## To conclude

- **A real need to continue and strengthen education and training, to face the great future of nuclear energy**
- **EDF is committed to contribute to this effort, and launched a number of initiatives,**
  - Internally,
  - Towards the academic education system
  - Including human and financial support
- **the international Master in Nuclear Energy**
  - a significant contributor to an appropriate initial education,
  - in line with the needs of Operators and Industry
  - open to students from France and other countries
  - Sponsored by EDF and benefits from the French context and facilities
  - Is a main component of the International Institute for Nuclear Energy



Well, I know about English-English,  
and American-English, and even  
Australian-English... but now  
I'm supposed to learn something  
called "NUCLEAR ENGLISH!"



Thank you for your attention



LEADING THE ENERGY CHANGE