

**Agenda for Technical Meeting on  
Safety Culture during Pre-Operational Phases – Practical Working Methods to Increase Safety**  
26-30 of November 2012 Location: Cape Town, South Africa

Time	Day 1 26 November 2012	Day 2 27 November 2012	Day 3 28 November 2012	Day 4 29 November 2012	Day 5 30 November 2012
	<b>Day 1 Theme: Standards &amp; Practices</b>	<b>Day 2 Theme: Experiences of New Build Projects</b>	<b>Day 3 Theme: Practices &amp; Methods to Increase Safety</b>	<b>Day 4 Theme: Practices &amp; Methods to Increase Safety</b>	<b>Day 5 Theme: Conclusions &amp; Proposals</b>
	<b>Registration</b>	<b>Registration</b>	<b>Registration</b>	<b>Registration</b>	<b>Registration</b>
08:30	Breakfast, coffee and tea	Breakfast, coffee and tea	Breakfast, coffee and tea	Breakfast, coffee and tea	Breakfast, coffee and tea
	<b>Opening of the Meeting</b>	<b>Meeting Expectations –</b>	<b>Eduard Motta, Brazil</b>	<b>Nasir Afghan, Pakistan</b>	<b>Eskom – What we will use from this meeting</b>
09:00	Jeanot Boogaard, IAEA Monica Haage, IAEA	Chairpersons` Conclusions from Breakout Session 1	“Incorporation of Safety Culture Issues in the Pre-Operational Phase of Nuclear Fuel Cycle Facilities – the Brazilian Point of View”	“The Mission of Green Nuclear Energy and the Role of Leadership”	Mr Clive le Roux Senior General Manager: Koeberg Operating Unit/ Chief Nuclear Officer Eskom Holdings SOC Ltd. South Africa
	<b>Appointment of Chairpersons</b>	<b>Chairpersons</b>			
	Thegan Govender, South Africa Waddah Alhanai, UAE	Thegan Govender, South Africa Waddah Alhanai, UAE			
	<b>Welcoming Address by</b>	<b>Olga Alonso, Spain</b>	<b>Jesse Brooks, USA</b>	<b>Jesse Brooks, USA</b>	<b>John Ward, Australia</b>
09:30	Brian Dannes Chief Executive Eskom Holdings SOC Ltd. South Africa	“When This is Your First Time”	“The Culture within a Culture – The Impact of Organizational Culture on Nuclear Safety”	“Constructive Leadership in a Strong Nuclear Safety Culture”	“The ARPANSA Approach to Holistic Safety”
	<b>Introduction</b>	<b>Eduard Volkov, Russia</b>	<b>Quang Hiep Le, Vietnam</b>	<b>Johann Krizinger, South Africa</b>	<b>Nina Koivula, Finland</b>
10:00	<ul style="list-style-type: none"> <li>• Agenda for the Week</li> <li>• Intentions and expectations</li> <li>• Practical issues</li> </ul>	“Safety Culture Improvement: From Multimodality to Synergy”	“Activities to Improve Safety Culture in Vietnam”	“Safety Culture: a Western Bias, or Universal Appeal? – Multi- cultural Implications for Nuclear Build Projects”	“The Egg-Chicken Syndrome: Development of Safety Culture and Management System”
10:30	<b>Coffee Break</b>	<b>Coffee Break</b>	<b>Coffee Break</b>	<b>Coffee Break</b>	<b>Coffee Break</b>
	<b>Jeanot Boogaard, IAEA Monica Haage, IAEA</b>	<b>Todd Brumfield, WANO</b>	<b>Jozef Zlatnansky, Slovakia</b>	<b>Anatolii Varbanets, Ukraine</b>	<b>Dialogue on what will be brought home</b>
11:00	“The IAEA Safety Standards – Leadership and Management for Safety”	“Evaluation of Safety Culture in WANO Pre-startup Reviews”	“Safety Culture Assessment in SE, Member of Enel Group”	“Experience of Implementing a Safety Culture in the Company 'Energoatom'”	Facilitated by Monica Haage, IAEA

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11:30	<p><b>Monica Haage, IAEA</b></p> <p>“IAEA’s Approach to Culture and Leadership for Safety”</p>	<p><i>Questions &amp; Answers</i></p>	<p><i>Questions &amp; Answers</i></p>	<p><i>Questions &amp; Answers</i></p>	<p><b>Recommendations to the IAEA</b></p> <p>Thegan Governder, South Africa                      Waddah Alhanai, UAE                      Chairpersons’ Conclusions</p>
	<p>Lunch 12.00 – 13.00</p>	<p>Lunch</p>	<p>Lunch</p>	<p>Lunch</p>	<p>Thegan Governder, South Africa                      Waddah Alhanai, UAE                      Final Remarks</p>
13:00	<p><b>Jeannot Boogard, IAEA</b></p> <p>“Objectives &amp; Benefits of an Integrated Management System”</p>	<p><b>Dieter Tillwink, South Africa</b></p> <p>“Safety Culture Lessons Learnt for Application in Construction”</p>	<p><b>Anser Raza, Pakistan</b></p> <p>“Emerging Challenges in Safety Culture for NPPs During Commissioning Phase at Chashma”</p>	<p><b>Sa Kil Kim, Korea</b></p> <p>“Nuclear Safety Resources Management (Nu-SRM): An Approach toward Strengthening Safety Culture through the Integrated Management System in Korea”</p>	<p>Jeannot Boogard, IAEA                      Monica Haage, IAEA</p>
13:30	<p><b>Spencer Brown, UAE</b></p> <p>“A Newcomer Country’s Regulatory Approach to Safety Culture”</p>	<p><b>He Hongsheng, China</b></p> <p>“DNMC’s Distinctive Way to Increase Safety during Pre-operational Phases of Lingao-II NPP”</p>	<p><b>Jeannot Boogard, IAEA</b></p> <p>“Management of Safety Considerations for Pre-operational Phases”</p>	<p><b>Magnus Halin, Finland</b></p> <p>“Safety Culture Work at Loviisa Nuclear Power Plant”</p>	
14:00	<p><b>Izabela Kulpa, Poland</b></p> <p>“First Step to Develop and Implement a Culture of Safety into an Organization in Preparation of an NPP Build Project”</p>	<p><b>Nina Koivula, Finland</b></p> <p>“Safety Culture in a New Build Organization – Challenges and Methods”</p>	<p><b>Pia Oedewald, Finland</b></p> <p>“Network Safety Management”</p>	<p><b>Ovidijus Šeštokas, Lithuania</b></p> <p>“Safety Culture within the Nuclear Safety Regulatory Environment”</p>	
14:30	<p>Coffee break</p>	<p>Coffee break</p>	<p>Coffee break</p>	<p>Coffee break</p>	

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15:00	<b>Nina Koivula, Finland Pia Oedewald, Finland</b> “Safety Culture during Pre-operational Phases, Case Finland”	<b>Germaine Watts, Canada</b> “The New Safety Report SC PoP – Sharing Lessons Learned and New Insights Captured During Its Development”	<i>Questions and Answers</i>	<i>Questions and Answers</i>	
15:30	<i>Questions and Answers</i>	<b>Cao Dat Khoa, Vietnam</b> “Vietnam’s Nuclear Power Development in the Light of the IAEA Safety Culture Guidelines”	<b>Breakout Session 2</b> Dialogues on practical methods on how to improve safety through continuously improving	<b>Breakout Session 2</b> Dialogues on practical methods on how to improve safety through continuously improving	
16:00	<b>Breakout Session 1</b> Meeting Expectations: What do you want to take home from the meeting?	<b>James Luehman, USA</b> “The NRC and Safety Culture”	<ul style="list-style-type: none"> <li>• Culture for Safety</li> <li>• Leadership for Safety</li> <li>• Management for Safety</li> </ul> Summarize “What to Bring Home”	<ul style="list-style-type: none"> <li>• Culture for Safety</li> <li>• Leadership for Safety</li> <li>• Management for Safety</li> </ul> Summarize “What to Bring Home”	
16:30		<i>Questions and Answers</i>			
17:00	<b>Chairperson’s Reflections</b>	<b>Chairperson’s Reflections</b>	<b>Chairperson’s Reflections</b>	<b>Chairperson’s Reflections</b>	
17:30	<b>Closure of Day 1</b>	<b>Closure of Day 2</b>	<b>Closure of Day 3</b>	<b>Closure of Day 4</b>	
18:00	<b>Get-together</b>				